

CEAC Board of Directors Friday, March 30, 2018 | 10:15 am – 1:00 pm Hyatt Regency Monterey |Cypress Rooms 1-3 First Floor Conference Center 1 Old Golf Course Road, Monterey, California



10:15am	1.	Call to Order (Pratt)
	2.	Approval of Minutes January 18, 2018 (Tippett) - Attachment One – Action Item
	3.	Correspondence (Pratt)
	4.	CLODS Report (CLODS)
	5.	NACE Report (Penrose)
	6.	CSAC Report (CSAC Staff)
	7.	Regional Directors Reports
	8.	Treasurer's Report (Crump) - Attachment Two
10:45 am	9.	Committee Reports
11:30 am		 a) Oversight (<i>Presentation</i>) b) Fellowship c) Flood Control and Water Resources d) Land Use e) Resource Recovery and Waste Management f) Scholarship g) Surveyor h) Transportation
Noon	11.	Life Membership a) John Presleigh
	12.	 Unfinished Business a) Local Streets and Roads (LS&R) Fee Adjustment (Crump) - Attachment Three - Discussion/Action Item b) Hosting NACE 2020/2021 - Discussion Item (Penrose) c) Policy and Fall Conference - Special Activity Attendance (Wilson)
12:25 pm	13.	 New Business a) Fees for Policy Conference (Crump/Gerety) Attachment Four - Discussion/Action Item b) Digitizing Archival Materials (Pratt) - Discussion/Action Item c) Western Regional Triannual Conference and Exposition

(McGolpin/Penrose) Attachment Five – Discussion Item

12:55 pm 14. Scheduled Conferences

a) NACE Annual Conference, Wisconsin Dells, April 22-26, 2018

CEAC Board of Directors

Friday, March 30, 2018 | 10:15 am - 1:00 pm

- b) CEAC 13th Annual Policy Conference, Sacramento, Sept. 12-13, 2018
- c) CSAC 124th Annual Meeting, Marriott Marquis San Diego Marina, November 27-30, 2018
- d) CEAC Spring Conference, Paradise Point Hotel, San Diego, April 3-5, 2019

15. **CEAC Board of Directors Meeting Schedule**

- a) September 13, 2018(CEAC Policy Conference)
- b) November 30, 2018 (CSAC Annual Meeting)
- c) April 5, 2019 (CEAC Spring Conference)

1:00pm Adjourn

Meeting Roster								
Officer	Office	County						
Jeff Pratt	President	Ventura						
Jim Porter	Vice President	San Mateo						
Rick Tippett	Secretary	Trinity						
John Presleigh	Immediate Past President	Santa Cruz						
Mike Crump	Treasurer	Butte (Retired)						
Mehdi Madjd-Sadjadi	Treasurer-Emeritus	Marin (Retired)						
Doug Wilson	Parliamentarian	Tulare (Retired)						
Patrick DeChellis	Newsletter Editor	Los Angeles (Retired)						
Mike Penrose	NACE Representative	Sacramento						
Dave Gravenkamp	Historian	Siskiyou County (Retired)						
Regional Directors	Region	County						
Matt Tuggle	Bay Area	Solano						
Scott DeLeon	Northern California	Lake						
Panos Kokkas	Sacramento Mother Lode	Yolo						
Ahmad M. Alkhayyat	San Joaquin Valley	Madera						
Dave Flynn	Central Coast	San Luis Obispo						
Patty Romo	Southern California	Riverside						
Committee Chairs	Committee	County						
Pattie McNamee	Fellowship	Contra Costa (Retired)						
Mike Carlson	Flood Control/Water Resources	Contra Costa County						
Pat Minturn	Land Use	Shasta						
Jeff Pratt	Oversight	Ventura						
Mark Schleich	Resource Recovery & Waste Mgmt.	Santa Barbara						
Scott DeLeon	Scholarship	Lake						
Warren Smith	Surveyor	San Joaquin						
David Fleisch	Transportation	Ventura						
CSAC/CEAC Staff	Title	Agency/County						
Kiana Valentine	Senior Legislative Representative	CSAC						
Cara Martinson	Senior Legislative Representative	CSAC						
Chris Lee	Associate Legislative Representative	CSAC						
Nick Cronenwett	Legislative Analyst	CSAC						
Merrin Gerety	CEAC Program Manager	CSAC/CEAC						

ATTACHMENTS

Attachment One	January 18, 2018 Board of Directors Meeting Minutes
Attachment Two	Treasurer's Report
Attachment Three	Local Streets and Roads (LS&R) Fee Adjustment
Attachment Four	Fees for Policy Conference
Attachment Five	Western Regional Triannual Conference and Exposition

Attachment One

January 18, 2018 Board of Directors Meeting Minutes



CEAC Board of Directors Thursday, January 18, 2018 | 5:00 pm – 5:30 pm CSAC Peterson Conference Room 1100 K Street, 1st Floor Sacramento, CA 95814



- 5:00 pm 1. **Call to Order** (Pratt) Called to order at 5:00 pm
 - a) Roll Call (Below)
 - b) Establish a Quorum (Quorum Established)
 - Approval of Minutes September 22, 2017 (Porter) - Attachment One – Action Item December 1, 2017 (Tippett) - Attachment Two – Action Item December 20, 2017 (Tippett) - Attachment Three – Action Item Motion: Crump, 2nd DeChellis, Mattson abstained: Approved
 - 3. **Correspondence** (Pratt) None to report.
 - 4. **CLODS Report** (CLODS) Madjd reminded President Pratt to invite the CLODS to the Spring Conference and provide 20 minutes for the Buffalo Bull presentation to the 2018 recipient.
 - 5. *** NACE Report** (Penrose)
 - 6. **CSAC Report** (CSAC Staff) CSAC voted to resist the repeal of SB 1. Matt Cate announced retirement from CSAC.
 - 7. * Regional Directors Reports
 - 8. * Treasurers Report (Crump)
 - 9. *** Committee Reports**
 - c) Flood Control and Water Resources
 - d) Resource Recovery and Waste Management
 - e) Surveyor
 - f) Land Use
 - g) Transportation
 - h) Oversight and Special Tasks

10. * Other Committee Reports

- a) Fellowship
- b) Scholarship (DeLeon)
- c) Outside Committees (HBP, CUCCAC, CCSFCC, SHSP, TRCC, CTCDC, FLAP, TDAWG, ATP-TAC)

11. * Life Membership

12. Unfinished Business

a) Receive an update on hosting the 2021 NACE Conference. (Penrose) **Discussion Only**

Penrose talked with Rebecca (NACE) to investigate the amount of local control/input (and cost) on where the conference would be held in California. NACE explained that they would be receptive to holding the event in a second tier county and have a second tier hotel available to hold the hotel cost at \$200 a night. Some travel to/from airport is okay. Penrose advised NACE that California cannot host the 2020 meeting, but would consider hosting in 2021. Per: NACE, the host state has significant input on where the conference is held and ensures that the host state endorses the location.

The BOD would like to know the fiscal/risk commitment that is required from CEAC before proceeding.

Madjd moved to continue this discussion at the Spring Conference to allow for this question to be answered: Second (not determined): Approved.

13. New Business

- a) Authorize allowing the CEAC Program Manager to attend the 2018 NACE Conference and direct Treasurer to provide for future NACE Conferences for following years. (Pratt) **Discussion/Action** Motion Wilson, Second DeChellis: Approved.
- b) Receive update from the Oversight and Special Projects Committee concerning Presidential update - discussion alignment with Officer's Manual and Bylaws. (Pratt) **Discussion Only** Pratt recommended to continue the discussion at the Spring Conference. Motion Mattson, Second DeChellis: Approved.

14. * Scheduled Conferences

- a) CEAC Spring Conference, Monterey, March 28-30, 2018
- b) NACE Annual Conference, Wisconsin Dells, April 22-26, 2018
- c) CEAC 13th Annual Policy Conference, Sacramento, September 12-13, 2018
- d) CSAC 124th Annual Meeting, Marriott Marquis San Diego Marina, November 27-30, 2018

15. * CEAC Board of Directors Meeting Schedule

- a) March 30, 2018 (CEAC Spring Conference)
- b) September 13, 2018(CEAC Policy Conference)
- c) November 30, 2018 (CSAC Annual Meeting)

Adjourn at 5:23pm: Motion Penrose, Second DeChellis: Approved.

5:30pm

CEAC Board of Directors

Thursday, January 18, 2018 | 5:00 pm – 5:30 pm

Meeting Roster								
Officer	Office	County						
Jeff Pratt	President	Ventura						
Jim Porter	Vice President	San Mateo						
Rick Tippett	Secretary	Trinity						
John Presleigh	Immediate Past President	Santa Cruz						
Mike Crump	Treasurer	Butte (Retired)						
Mehdi Madjd-Sadjadi	Treasurer-Emeritus	Marin (Retired)						
Doug Wilson	Parliamentarian	Tulare (Retired)						
Patrick DeChellis	Newsletter Editor	Los Angeles (Retired)						
Mike Penrose	NACE Representative	Sacramento						
Dave Gravenkamp	Historian	Siskiyou County (Retired)						
Regional Directors	Region	County						
Matt Tuggle	Bay Area	Solano						
Scott DeLeon	Northern California	Lake						
Tom Mattson (Sub)		Humboldt						
Panos Kokkas	Sacramento Mother Lode	Yolo						
Ahmad M. Alkhayyat	San Joaquin Valley	Madera						
Tom Fayram	Central Coast	Santa Barbara						
Patty Romo	Southern California	Riverside						
Staff								
Merrin Gerety	CEAC Program Manager	CSAC						
Kiana Valentine	Senior Legislative Representative	CSAC						

Note: shaded names were in attendance

* Information Only

Attachment Two

Treasurer's Report

COUNTY ENGINEERS ASSOCIATION OF CALIFORNIA TREASURER'S REPORT: March 9, 2018

CHECKING BALANCE AS OF JANUARY 1, 2018

\$288,624.60

INCOME	Estimate	Actual	Balance
Membership Dues	\$ 160,250.00	\$ 153,000.00	
Affiliate Dues	\$ 12,500.00	\$ 8,750.00	
Local Streets and Roads Needs Assessment	\$ 285,000.00	\$ 305,485.00	
Spring Conference Income	\$ 40,000.00	\$ 26,475.00	
Policy Conference Income	\$ 16,000.00	\$ 4,500.00	
Annual Fall Conference Income	\$ 15,000.00	\$ 12,000.00	
Bedroll Conference Income	\$ 6,000.00	\$-	
Miscellaneous Income (job posting etc)	\$ 2,000.00	\$ 558.36	
PWSS Income	\$ 10,000.00	\$ 6,600.00	
CEAC Memorial Fund Income	\$-	\$-	
TOTAL March 8, 2018 INCOME	\$ 546,750.00	\$ 517,368.36	\$ (29,381.64) \$ 517,368.36

TOTAL EST. FUNDS AVAILABLE FOR 2018

\$805,992.96

EXPENDITURES	Aı	nt. Budget	A	mt. Exp.	Ва	alance	Тс	otal Exp.	т	otal	
NACE Dues	\$	33,500.00	\$	-							
NACE Conference Sponsorship	\$	500.00	\$	500.00							
CSAC Service and Expense Reimbursement	\$	190,000.00	\$	40,292.00							
Newsletter Editor Service	\$	1,000.00	\$	-							
LS&R Needs Study	\$	300,000.00		33,320.84							
Tax Fees & Accounting TOTAL SERVICES	\$	600.00 525,600.00	\$	- 74,112.84	¢	451,487.16	¢	74 110 04	¢	151 107 16	
TOTAL SERVICES	φ	525,000.00	φ	74,112.04	φ.	+51,467.10	φ	74,112.04	φ	451,467.10	
Office Supplies & Expenses	\$	500.00	\$	388.70							
Scholarships	\$	6,000.00	\$	-							
Awards, Gifts	\$	3,000.00	\$	1,122.79							
TOTAL HOUSEKEEPING	\$	9,500.00	\$	1,511.49	\$	7,988.51	\$	1,511.49	\$	7,988.51	
Spring Conference Expense	\$	20,000.00	\$	805.00							
Policy Conference Expense	\$	16,000.00	\$	8,337.21							
Annual Fall Conf.Meeting Expense	\$	12,000.00	\$	22,092.73							
CEAC & CLODS Meeting Expenses	\$	8,500.00	\$	1,261.39							
Bedroll Expense	\$	6,000.00	\$	-							
PWSS Reception expense	\$	12,000.00	\$	2,420.00							
CEAC PWSS Reception Sponsorship	\$	2,000.00	\$	-							
TOTAL SPECIAL FUNCTIONS	\$	76,500.00	\$	34,916.33	\$	41,583.67	\$	34,916.33	\$	41,583.67	
Officers' Travel and Expense	\$	20,000.00	\$	639.82							
TOTAL TRAVEL	\$	20,000.00	\$	639.82	\$	19,360.18	\$	639.82	\$	19,360.18	
Travel Contingencies	\$	10,000.00	\$	-							
Misc. Contingencies	\$	195,061.80	\$	-							
TOTAL CONTINGENCIES	\$	205,061.80	\$	-	\$ 2	205,061.80	\$	-	\$	205,061.80	-
TOTALS & BALANCES							\$	111,180.48	\$	725,481.32	
TOTAL EXPENDITURES January 1, 2018 thru March 9, 2018 \$ 111,180.4								\$ 111,180.48			
CHECKING BALANCE AS OF March 8, 2018 \$							\$ 694,812.48				
CERTIFICATE OF DEPOSIT ACCT. BALANCE											\$ 254,867.49
TOTAL FUNDS AS OF March 8, 2018								\$ 949,679.97			

2017 Fall Conference Summary November 29 - December 1, 2017 Sacramento County

Sacramento County	,	
Officer's Travel John Presleigh (CEAC President) Brian Keierleber (NACE President) Phil Demery Max Bridges Dave Gravenkamp (Historian) Mehdi Sadjadi (Treasurer Emeritus) Patrick DeChellis (Newsletter Editor) Mike Crump		 \$ 177.56 \$ 530.40 \$ 249.04 \$ 249.04 \$ 810.88 \$ 481.65 \$ 781.92 \$ 176.88 \$ 3,457.37
CEAC Guest Program Guest breakfast		<u>\$ -</u>
CEAC Hospitality Suite		\$11,668.51
CEAC County Night		\$ 3,196.66
CLODS BBQ Expenses paid by Others Total		\$ 2,840.43 \$ 2,840.43
Policy Committee Meetings, General Sessions, Breakfasts and Expenses paid by CSAC Expenses paid by Mike Crump Platinum Sponsor Registration Fees due CSAC (10 @ \$650.00) Gold Sponsor Registration Fees due CSAC (1 @ \$435.00) Complimentary registrations (AACE and NACE) Total	Other	\$ 2,327.28 \$ 260.43 \$ 6,500.00 \$ 435.00 \$ 1,300.00 \$ 10,822.71
TOTAL EXPENSES:		\$31,985.68
Sponsorship Income Platinum (10) Gold Wednesday (1) Silver		fline Total 16,000.00 \$ 18,000.00 1,250.00 \$ 1,250.00 - \$ - \$ 19,250.00
CLODS BBQ Income 62 @ \$50.00 Total		\$ 3,100.00
TOTAL INCOME: Profit/Loss:		\$22,350.00 \$ (9,635.68)
Registration #'s" Members Non-Members CLODS/Life Members CEAC Platinum Sponsor CEAC Gold Sponsor (Wednesday) CEAC Wednesday One-Day Comp Registrations to Professional Affiliates (AACE & NACE) CEAC Guests Number of registered attendees:	67 2 13 10 1 4 2 6 105	

Attachment Three

Local Streets and Roads (LS&R) Fee Adjustment



COUNTY ENGINEERS ASSOCIATION OF CALIFORNIA



Resolution Establishing an Annual Special Assessment for Funding the Statewide Local Streets and Roads Needs Assessment Reports

Whereas, the County Engineers Association (CEAC) added a Statewide Roads Needs Assessment to its' Work Program (Project) in 1996; and

Whereas, the Project did not move forward due to lack of funding; and

Whereas, in 2006, Los Angeles County committed \$250,000 in matching funds to the Project; and

Whereas, the Project was joined and supported by the League of California Cities (LoCC) and ultimately the California Regional Transportation Planning Agencies and the Metropolitan Planning Organizations; and

Whereas, a Special Assessment of all Counties was approved by CEAC to complete the funding of the initial Project; and

Whereas, the Special Assessment is allocated to the Counties by the Proposition 42 formula based on maintained road miles and registered vehicles; and

Whereas, in 2007, CEAC and LoCC initiated the first Statewide Local Streets and Roads Needs Assessment Project; and

Whereas, the results of the Project have been beneficial in educating the public and legislators; and

Whereas, to be meaningful, the Project needs to be continually updated and has been updated bi-annually since 2008; and

Whereas, over time, the cost of the Project updates increases; and



COUNTY ENGINEERS ASSOCIATION OF CALIFORNIA



Whereas, the last overall annual Special Assessment of \$34,375 for the Project was approved in 2011; and

Whereas, CEAC's annual share of the cost for the next Project update is estimated to be \$37,500.

NOW, THEREFORE, BE IT RESOLVED that the annual Special Assessment to be allocated by the existing formula be approved in the amount of \$37,500; and

BE IT FURTHER RESOLVED that the annual Special Assessment, to be allocate by the existing formula can be adjusted from time to time to cover the future increases in costs, as long as the increases are approved by the CEAC Board of Directors and do not exceed twenty five (25) percent above \$37,500.

PASSED AND ADOPTED by the CEAC General Membership on this _____day of _____2018.

Jeff Pratt, 2017-2018 CEAC President

Attachment Four

Fees for Policy Conference

2018 Fall Policy Conference - Budget Summary Wednesday, September 12 - Thursday, September 13, 2018 Capitol Event Center and Hyatt Regency Sacramento

** Fees reflect existing structure **

Guestrooms						
Treasurer		\$	450.00			
Treasurer Emeritus		\$ \$ \$ \$	450.00			
President		ŝ	450.00			
Staff		ŝ	-			
Guestroom Total		\$	1,350.00			
Sucsitoon rotal		Ψ	1,000.00			
Printing & Miscellaneous						
Capitol Event Center Rental		¢	2 500 00			
Linens		\$	2,500.00			
		• • • • • • • • •	300.00			
Agendas & Policy meetings supplies & signage		\$	800.00			
Postage		\$	25.00			
Speaker		\$	-			
Staff expenses		\$	400.00			
Raffle		\$	250.00			
Graphic design (Smithtonian)		\$	100.00			
Cvent online processing fee		\$	700.00			
Credit Card processing fee (3.5%)		ŝ	650.00			
Printing & Misc. Total		¢	5,725.00	•		
		Ψ	5,725.00			
Hospitality						
		¢	850.00			
Hospitality Reception - Conference Center		ф Ф				
Hospitality Reception - Punchbowl Social		\$ \$ \$	5,000.00			
Hospitality Total		\$	5,850.00	:		
Food Charges		•				
Meeting beverage service (Oblivion)		\$	650.00			
BOD Lunch (Ambrosia)		\$	450.00			
General Session lunch (Tony's or Plates)		\$ \$ \$ \$	2,340.00			
Breakfast (Ambrosia)		\$	2,000.00			
CLODS Breakfast (Ambrosia)		\$	400.00			
Food/Beverage Total		\$	5,840.00	•		
TOTAL EXPENSES:					\$	18,765.00
Income by registration type:						
Sponsors	12	\$	750.00	\$ 9,000.00		
Registrants				+ -,		
Members	103	\$	75.00	\$ 7,725.00		
On-Site Registration	2		100.00	\$ 200.00		
Non-Members						
	4	\$	125.00	\$ 500.00		
CLODS/Life Members/Staff	9		-	\$ -		
Number of registered attendees:*	130			\$17,425.00		
* Max number of attendees is 125 plus staff						
TOTAL INCOME:					\$	17,425.00
					<i>•</i>	(4.0.40.00)
Profit/Loss:					\$	(1,340.00)

2018 Fall Policy Conference - Budget Summary

Wednesday, September 12 - Thursday, September 13, 2018 Capitol Event Center and Hyatt Regency Sacramento

** Fees reflect a proposed increase from 2017 **

Guestrooms					
Treasurer		\$	450.00		
Treasurer Emeritus		\$ \$ \$ \$	450.00		
President		ŝ	450.00		
Staff		ŝ	-		
Guestroom Total		\$	1,350.00	-	
		Ψ	1,000.00	•	
Printing & Miscellaneous					
Capitol Event Center Rental		¢	2,500.00		
Linens		• • • • • • • • • • •	300.00		
		Ψ Φ	800.00		
Agendas & Policy meetings supplies & signage		ф Ф			
Postage		ф Ф	25.00		
Speaker		Ъ Ф	-		
Staff expenses		\$	400.00		
Raffle		\$	250.00		
Graphic design (Smithtonian)		\$	100.00		
Cvent online processing fee		\$	700.00		
Credit Card processing fee (3.5%)		\$	650.00	-	
Printing & Misc. Total		\$	5,725.00	-	
				-	
Hospitality					
Hospitality Reception - Conference Center		\$	850.00		
Hospitality Reception - Punchbowl Social		\$ \$ \$	5,000.00		
Hospitality Total		\$	5,850.00	•	
Food Charges					
Meeting beverage service (Oblivion)		\$	650.00		
BOD Lunch (Ambrosia)		ŝ	450.00		
General Session lunch (Tony's or Plates)		ŝ	2,340.00		
Breakfast (Ambrosia)		ŝ	2,000.00		
CLODS Breakfast (Ambrosia)		φ ¢	400.00		
Food/Beverage Total		\$ \$ \$ \$ \$	5,840.00	-	
1 000/Deverage 10tal		Ψ	3,040.00	-	
TOTAL EXPENSES:					\$ 18,765.00
IUTAL EXPENSES:					\$ 10,705.00
Income by registration type:	10	•	=== 0.0	• • • • • • •	
Sponsors	12	\$	750.00	\$ 9,000.00	
Registrants		•		• • • •	
Members	103		85.00	\$ 8,755.00	
On-Site Registration	2		110.00	\$ 220.00	
Non-Members	4		150.00	\$ 600.00	
CLODS/Life Members/Staff	9		-	\$-	
Number of registered attendees:*	130			\$18,575.00	
* Max number of attendees is 125 plus staff					
TOTAL INCOME:					\$ 18,575.00
Profit/Loss:					\$ (190.00)

Attachment Five

Western Regional Triannual Conference and Exposition



Arizona Association of County Engineers

January 5, 2018

Jeff Pratt, P.E. Ventura County President County Engineers Association of California 800 South Victoria Ave. Ventura, CA 93009 jeff.pratt@ventura.org (805) 654-2073

Vance Swenson, PLS Clatsop County President Oregon Association of County Engineers and Surveyors 1100 Olney Ave. Astoria, OR 97103 <u>vswenson@co.clatsop.or.us</u> (503) 325-8631 Doyle Villers La Plata County President Colorado Association of Road Supervisors and Engineers 1365 South Camino Del Rio Durango, CO 81303 <u>villersde@laplata.co.us</u> (970) 382-6414

Melissa McFadden, P.E. Pierce County 2702 S. 42nd St. Ste. 201 Tacoma, WA 98409-7322 <u>mmcfadd@co.pierce.wa.us</u> (253) 798-2159 Troy Moser Franklin County President Idaho Association of County Engineers and Road Supervisors 561 West Oneida Preston, ID 83263 <u>troym@fcidaho.us</u> (208) 221-1571

RE: Proposed NACE Western Region Triennial Conference and Exposition

Dear Distinguished Chapter Presidents and Fellow NACE Members:

Greetings from Arizona! With the New Year upon us, I am writing with great enthusiasm and support by the Arizona Association of County Engineers (AACE) to propose the six NACE state affiliates comprising its Western Region collaborate to develop and initiate a new NACE Western Region Triennial Conference and Exposition to rotate among the Western Region affiliates.

AACE, in conjunction with the County Engineers Association of California (CEAC), has hosted the annual NACE/AACE Western Region Conference in Laughlin, NV for the past number of years. This conference has proven successful but generally limited in attendance to AACE and CEAC members and friends.



This proposal is intended to engage significant contribution and participation by each of the state affiliates, which in turn will garner support and participation by a broad private sector base delivering professional services, construction, and equipment across the western states. The result bears a *one-stop* conference meeting interests and expectations of a wide range of (county) public and private sector practitioners at the executive, engineering, and field operations levels. It promotes an attendance cross section and population enabling important peer-to-peer and public-to-private networking through workshops, panel sessions, and an expo.

I must underscore this proposal is not intended to replace or suspend (on year of conference) any of the state affiliates' business functions, meetings, and/or annual conference. The NACE Western Region Triennial Conference and Exposition is rather a vehicle for bringing all NACE Western Region affiliates together to contemplate, discuss, and promote solutions toward topics pertinent to road and related civil infrastructure development, operation, maintenance, and construction as well as those institutional topics key to organization self-reliance.

I respectfully suggest the following approach toward your collective proposal contemplation:

- > State affiliate Presidents and/or Board Officers collaborate on consensus support.
- Specific state affiliate proposes hosting first NACE Western Region Triennial Conference and Exposition.
- Sponsoring state affiliate organizes conference planning committee while all other state affiliates pledge to designate a liaison(s) toward committee support and participation.

In closing, please consider us organizing either a meeting at the NACE Annual Meeting in Wisconsin Dells or teleconference to discuss the NACE Western Region Triennial Conference and Exposition proposal. I would be pleased to connect with individual state affiliates direct – possibly to extent of in-person meeting – should any affiliate desire to take the time necessary to vet the proposal through their Board of Directors.

Thank you for your time and careful consideration of this proposal, and I look forward to interacting with all of you.

Sincerely,

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Steven P. Latoski, P.E., PTOE Mohave County Public Works Director President, Arizona Association of County Engineers