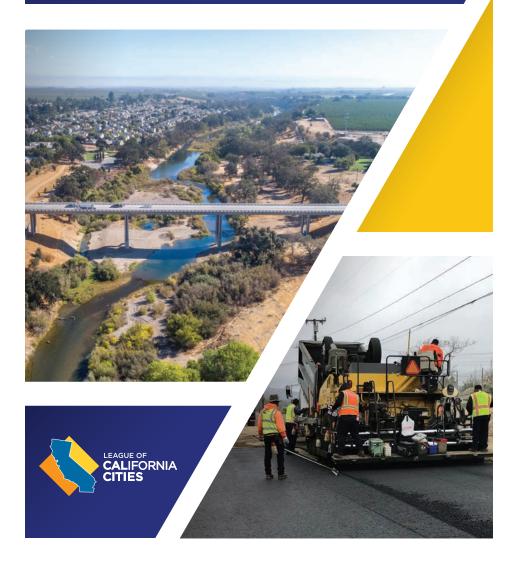


Wednesday, March 8 - Friday, March 10 • Universal City Hilton



WEDNESDAY, MARCH 8



7:30 am – 5:00 pm CEAC Registration open Foyer

8:30 am – 10:00 am CEAC Transportation Policy Committee Meeting Sierra Ballroom B

Chair: Najee Zarif, San Joaquin County

10:00 am – 6:00 pm Exhibit Hall Open (Wednesday Only) Sierra Ballroom A

10:00 am – 11:30 am

CEAC Infrastructure and Development Policy Committee Meeting *Club Room*

Chair: Trisha Tillotson, Nevada County

CEAC Flood Control & Water Resources Policy Committee Meeting *Sierra Ballroom B*

Chair: Glenn Shephard, Ventura County

11:00 am – 12:30 pm CEAC/Cal Cities Joint Leadership Meeting (Invitation Only)

11:00 am – 12:30 pm Lunch On Your Own

Check the Universal City Hilton dining page for lunch options. Room service is also available.



WEDNESDAY, MARCH 8



1:00 pm-2:30 pm

Opening General Session - Cal Cities/CEAC President's Welcome *Sierra Ballroom CD*

Brian M. Balbas, President, CEAC, Contra Costa County *Ben Fine*, President, Public Works Department, League of California Cities, City of Pismo Beach

Opening Keynote: Leading Change by Changing the Way We Lead

As a leader, you get better by change, not chance. The world of work has changed and continues to change. Blue-collar workers are more often recognized as the backbone of local government. What are the skills needed to lead this important group? How can managers create a purpose-filled vision that instills passion, drives performance, and produces collective success? Learn the skills and habits of 21st Century leaders by attending this session designed to make you laugh, learn, and leave with new mindsets and skill sets. You'll also find out workplace cold hard facts, why managers fail to get better, and how to ignite your public works team members through engagement, encouragement, and empowerment. Lastly, you'll understand how to develop your "positivity" reflex and utilize it in the future, long after the presentation.

Speaker: *Ron Williams*, Vice President of Personal Services Plus, LLC Ron Williams, the "Leadership Whisperer," is an internationally recognized speaker and trainer with more than forty years of experience in the public and private sectors. His insights on 21st-century leadership, employee engagement, and executive coaching make him one of the nation's leading resources in understanding organizational and individual success and achievement. Ron has held many high-profile positions in his career, including as Chief of Staff for the District of Columbia's Human Resources Department and General Manager of the Western Region for Nike. Ron created the Corporate Diversity department at Nike and was Nike's Director of Training and Development. Ron has also worked with many federal government agencies helping them to develop programs to optimize their human capital.

2:30 pm – 2:45 pm Visit with Exhibitors Sierra Ballroom A

WEDNESDAY, MARCH 8



2:45 PM-4:00 PM | CONCURRENT SESSIONS

Public Construction and Contracting Law Update for California *Sierra Ballroom B*

Discover the case studies, public project contractor negotiation, and best practices that can safeguard your community from disputed agreements and potential litigation. These disagreements often result from legislative and regulatory changes in California public construction and contracting law that impact cities and counties.

Moderator and Speaker:

Joan Cox, Partner, Burke, Williams & Sorensen, LLP **Speaker:**

Mark Mercer, Burke, Williams & Sorensen, LLP

Becoming Part of the Conversation: Increasing Public Works' Public Perception

Hiro Room

Public works departments play a significant role in making everyday life as safe and convenient as possible for everyone. By helping the community understand our work, we can generate goodwill, gain compliance with new regulations, and keep the public safe. This panel discussion will focus on how research, planning, implementation, and evaluation can inform effective public education strategies when communicating major infrastructure projects, newly enacted state laws like SB 1383 (the organics mandate) and inspire calls to action related to natural disasters like floods, wildfires, and earthquakes.

Moderator:

Julie Hagen, Deputy Public Works Director, Santa Barbara County **Speakers:**

Maurice Chaney, Public Information Officer, City of Roseville *Lael Wageneck,* Public Information Officer, Santa Barbara County

WEDNESDAY, MARCH 8



4:00 pm – 5:15 pm CEAC Resource Recovery & Waste Management Policy Committee Meeting Orchid Room

Chair: Jared Carter, Madera County

4:00 pm – 4:15 pm Visit with Exhibitors Sierra Ballroom A

4:15 PM-5:30 PM | CONCURRENT SESSIONS

Public Input that Works: Strategies for Successful Community Engagement Club Room

The public's increasing desire to have their say about everything from road designs to rate structures, environmental programs and more has posed new challenges for public works professionals. Learn how to meet new expectations for community engagement without giving up control or compromising your technical expertise. This session will provide real–life case study examples of how to engage the right people at the right time on the right decisions, plus some painful lessons from public engagement gone terribly wrong. In the end, participants will leave feeling more empowered, confident, and prepared when asked to engage the public.

Moderator and Speaker:

Kristina Ray, Communication & Engagement Director, City of Carlsbad **Speaker**:

Carmen Kasner, Southwest Operations Director, Ardurra



WEDNESDAY, MARCH 8



Effective Pavement Program Management for Cities and Counties (CCPIC Session)

Hiro Room

Agencies throughout California utilize pavement management systems to monitor existing pavement condition. A successful program integrates the existing pavement condition with a toolbox of various treatments for different pavement needs. The session will also briefly provide an overview of the importance of pavement compaction and an overview of the roles of contractors and agency representatives to maximize the performance of the pavement. Panelists will offer insight and best practices drawn from many years of research into effective pavement program management. Lastly, receive an update on the latest activities and initiatives sponsored by the City County Pavement Improvement Center (CCPIC) followed by an engaging discussion with the audience on local agency pavement management issues.

Moderator:

Matt Randall, Placer County Road Maintenance Division Manager, Placer County, CEAC Sacramento Motherlode Regional Director

Speakers:

John Harvey, Director, City and County Pavement Improvement Center, UC Davis

Erik Updyke, Specialist, City and County Pavement Improvement Center





Drought and Potable Reuse on California's Central Coast Sierra Ballroom B

A combination of drought and population growth has overstressed California's water supply infrastructure. The California Central Coast is now implementing multiple advanced treated recycled water projects to create a new and sustainable water supply. These projects represent pinnacle engineering efforts to secure sustainable water for our communities, with each project injecting the purified water into their respective groundwater basins for storage and protection against seawater intrusion. Panelists will address the permitting, public support, financing, and engineering elements necessary to implement recycled water projects.

Moderator:

Justin Pickard, Program Manager, Water Systems Consulting **Speaker**:

Gina Dorrington, General Manager, Ventura Water *Andrew Salveson,* Vice President, Carollo Engineers *Benjamin Fine,* Public Works Director/City Engineer, City of Pismo Beach

5:30 pm – 6:30 pm Expo Networking Reception Sierra Ballroom A

Make new friends and catch up with old ones while enjoying delicious appetizers, tasty beverages, and visiting with exhibitors during the evening networking reception. It's the perfect opportunity to form support networks inside and outside your profession.



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THURSDAY, MARCH 9





8:00 am – 4:00 pm CEAC Registration Open Foyer

8:00 am – 9:00 am Joint Networking Breakfast Sierra Ballroom CD

9:00 am – 10:30 am General Session

Sierra Ballroom CD

Presiders:

Ben Fine, President, Public Works Department, League of California Cities, City of Pismo Beach *Brian M. Balbas*, President, CEAC, Contra Costa County

Outstanding Local Streets & Roads Awards

What Public Works Professionals Need to Know about Finance

Learn the latest hot topics when it comes to California's municipal public works financing, including the latest on state and local transportation funding. Geared towards public works professionals, understand the rules and trends in taxes, fees and other revenues; the relationship with the state budget, and problems and prospects for reform. Get answers to the most pressing fiscal issues facing public works.

Michael Coleman, CaliforniaCityFinance.com

10:30 am – 10:45 am Break



7 | 2023 CEAC SPRING CONFERENCE - PROGRAM

THURSDAY, MARCH 9



10:45 AM-12:00 PM | CONCURRENT SESSIONS

Project Labor Agreements for Local Public Works Projects *Sierra Ballroom B*

Project Labor Agreements (PLAs), once limited to mega projects, are being used on routine, local projects. Why is that, and what are the advantages and downsides? This session will provide the basic legal background on PLAs, including enabling legislation and history, what they do and don't do, legal pros and cons, and how their use has changed over time. Leading PLA experts will detail their experience with the implementation of PLAs, including the impact on the bidding process, management, and cost of their projects.

Moderator and Speaker:

Jonathan V. Holtzman, Founding Partner, Renne Public Law Group **Speakers:**

Julian Gross, Principal, Law Office of Julian Gross Sebrina Owens–Wilson, Regional Impact Program Manager, Metro

The Changing Landscape of Recycling: Local Market Development and Participation

Hiro Room

The way we recycle in California is on the verge of drastic change. With the passage of several new landmark bills, California will need to recycle the old recycling system. Hear from experts on the latest in the recycling space and what your area needs to do to navigate the new recycling mandates.

Moderator:

Tom Koutroulis, Director, Orange County Waste & Recycling

Speakers:

Dr. David Crohn, Cooperative Extension Waste Management Specialist, Department of Environmental Sciences (Retired), University of California Cooperative Extension

Tim Goncharoff, President, TAG Consulting

Heidi Sanborn, Executive Director, National Stewardship Action Council

THURSDAY, MARCH 9



Extreme Hazards: Planning, Recovery and Resilience *Club Room*

Fire, flashflood, debris flows, extreme heat, and seismic hazards—this session builds off of instant polling feedback received at the 2022 Public Works Officers Institute and dives deeper into the current and future "extreme hazard" challenges facing California's cities and counties. State and local leaders will share the latest lessons learned, and GIS resources: funding and technical assistance available for suburban, urban, and rural communities. Interactive polling will be used to jump–start conversations with your colleagues on overcoming the many hurdles (i.e.: documentation and contracting!) and cost– effective, realistic–to–implement ideas that you can take home to your team.

Moderator:

Sarah Rubin, Outreach and Engagement Advisor, CA Department of Conservation

Speakers:

Jeremy Lancaster, Supervising Engineering Geologist, California Geological Survey

Brian Olson, Senior Engineering Geologist, California Geological Survey *Jeff Pratt,* Public Works Agency Director Ventura County

12:00 pm-1:30 pm

Networking Luncheon

Sierra Ballroom CD Joint networking luncheon with Cal Cities and CEAC

1:30 pm – 3:00 pm CEAC Surveyor Policy Committee Meeting Orchid Room

Chair: Aleks Jevremovic, Santa Barbara County



9 | 2023 CEAC SPRING CONFERENCE - PROGRAM



1:30 PM-2:45 PM | CONCURRENT SESSIONS

State of Infrastructure Investment and Jobs Act *Sierra Ballroom B*

Over the next five years, the federal government is making significant funding available to states and localities to improve roads and bridges, water infrastructure, resilience, internet, and more. In this session, hear from lead state agencies on the status of the formula funding, where and how to best apply, and discuss best practices with other local governments about applying for competitive grants.

Moderator:

Paz Gomez, Deputy City Manager, Public Works, Carlsbad **Speakers:**

Sean Maguire, Board Member, State Water Resources Control Board *Paul-Albert Marquez,* Deputy District Director - Planning, Goods Movement, and Local Assistance, District 7, California Department of Transportation *Robert Osborn,* Director, California Public Utilities Commission

Don't Throw Paving Dollars Out with the Trash Hiro Room

Do you have enough money for pavement maintenance? The statewide average Pavement Condition Index for local streets and roads is 66. This "at risk" condition indicates that current maintenance funds are insufficient. Hear how one California city successfully secured extra funding sources, and how you can adopt these financial saving practices in your community.

Moderator:

David Leamon, Public Works Director, Stanislaus County **Speakers**:

Lisa Petersen, Public Works Director, City of Pacifica *Debaroti Ghosh,* Pavement Engineer/Specialist, NCE *Margot Yapp,* President/CEO, NCE

THURSDAY, MARCH 9



SB378 and New Innovations for the Deployment of Fiber Networks *Club Room*

The panel will focus on broadband deployment strategies and the use of innovative methodologies to install fiber networks more efficiently and with less impact on streets. Also highlighted will be potential cost savings, lighter environmental impacts (spoils, air quality, vehicle trip reductions, etc.), and maximizing investment dollars for community benefit.

Moderator:

Rochelle Swanson, Lead of CA State Policy & NorCal Government Affairs, Crown Castle

Speakers:

Ted Allen, City Engineer, Los Angeles, Bureau of Engineering *Daniel Schweizer,* Director, Government Affairs, Crown Castle *Walter Tustin,* Federal Funding Program Manager, Crown Castle Fiber LLC

2:45 pm-3:00 pm Break

3:00 PM-4:15 PM | CONCURRENT SESSIONS

Case Study: Broadband Internet and Smart City Applications Club Room

Learn how the city of Placentia entered into a unique partnership to deliver fiber optic broadband internet access to every home and business in the city utilizing a new micro-trenching technique within the city's road right-of-way. The Placentia FiberCity® Project is a privately funded, \$35 million investment in Placentia that will deliver high speed broadband access to every resident and business. This presentation will focus on the construction methods used to install the fiber system as well as how the city managed the contractor's efforts in delivering this city-wide project.

Moderator:

Marcus Bowman, SiFi Networks **Speakers**:

Dan Urban, President and CEO, Lat Long Infrastructure, LLC *Luis Estevez,* Deputy City Administrator, City of Placentia *Jean Miller,* Area Manager, Midwest Region, SiFi Networks



Making Public Works an Attractive Option in a Changing Workplace Sierra Ballroom B

The current workplace looks different, the labor force has changed, and the job market is volatile. Public works organizations are facing new workforce challenges while the largest ever investment in infrastructure is happening. So, how do we find success in this divergent situation? It requires that public works leaders find creative means of retaining talent, recruiting in competitive markets, and inspiring the next generation to join our professions.

Moderator:

Jason Drew, Principal Scientist, NCE

Speakers:

Joshua Pack, Director of Public Works, Butte Couty Walter Rubalcava, Deputy Director, Santa Barbara County Paul Valadao, Lecturer, Cal Poly, San Luis Obispo

Going to the Well: Discussing Municipal Water Issues Hiro Room

As the drought in California worsens, having a wide perspective on municipal water issues can lead to positive change. Hear from state agencies and local water utilities on what the pressing issues are for California cities and counties when it comes to water quality and supply.

Moderator:

Brian M. Balbas, Public Works Director/Chief Engineer, Contra Costa County **Speakers**:

Jessica Bean, Assistant Deputy for Drought and Water Rights Modernization, State Water Resources Control Board

Elizabeth Lovsted, Water Resources Manager, San Diego County Water Authority

Peter Martin, Deputy Director Water Resources, Santa Rosa Water

6:30 pm-9:30 pm

CEAC President's Reception and Banquet *Sierra Ballroom A*

CEAC's President, Brian M. Balbas invites you to the 2023 CEAC President's Reception and Banquet. Please join us for the presentation of the infamous Buffalo Bull Award and dinner with your colleagues!

FRIDAY, MARCH 10





8:00 am – 9:00 am

CEAC Breakfast

Sierra Ballroom B Spend the morning enjoying breakfast with your county colleagues!

9:15 am – 10:30 am CEAC Administrative Committee *Club Room*

Chair: Joshua Pack, Butte County

10:30 am – 12:00 pm CEAC Board of Directors Meeting Club Room

President: Brian M. Balbas, CEAC, Contra Costa County



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FLOOD CONTROL AND WATER RESOURCES POLICY COMMITTEE

Chair: **Glenn Shephard**, Ventura County Vice Chair: **Nardy Khan**, Orange County Vice Chair: **Walter Rubalcava**, Santa Barbara County Vice Chair: **Kent Edler**, Santa Cruz County

INFRASTRUCTURE & DEVELOPMENT POLICY COMMITTEE

Chair: **Trisha Tillotson**, Nevada County Vice Chair: **Warren Lai**, Contra Costa County Vice Chair: **Matt Randall**, Placer County

RESOURCE RECOVERY & WASTE MANAGEMENT POLICY COMMITTEE

Chair: Jared Carter, Madera County Vice Chair: Emiko Thompson, Los Angeles County Vice Chair: David A. Garcia, Jr., Nevada County Vice Chair: Johannes Hoevertsz, Sonoma County

SURVEYOR POLICY COMMITTEE

Chair: **Aleksandar Jevremovic**, Santa Barbara County Vice Chair: **Ian Wilson**, Alameda County Vice Chair: **Bob Bronkall**, Humboldt County

TRANSPORTATION POLICY COMMITTEE

Chair: **Najee Zarif**, San Joaquin County Vice Chair: **Stephen Kowalewski**, Contra Costa County Vice Chair: **Steve Burger**, Los Angeles County Vice Chair: **Chris Sneddon**, Santa Barbara County Vice Chair: **Chris Kurgan**, Ventura County



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2023 CEAC POLICY & ADVISORY COMMITTEE CHAIRS AND VICE-CHAIRS



OTHER COMMITTEES:

ADMINISTRATIVE COMMITTEE

Chair: Joshua Pack, Butte County Vice Chair: Tom Mattson, Humboldt County Vice Chair: Johannes Hoevertsz, Sonoma County Vice Chair: Kim MacFarlane, Tuolumne County Vice Chair: Joan Araujo, Ventura County

FELLOWSHIP COMMITTEE

Chair: **Pattie McNamee**, Contra Costa County (retired) Vice Chair: **Jim Porter**, San Mateo County (retired) Vice Chair: **Jason Jurrens**, Consor Vice Chair: **Martin Mcllroy**, MGE Vice Chair: **Tracy Bartlett**, NCE

SCHOLARSHIP

Chair: **Alicia Meier**, Mendocino County Vice Chair: **Scott DeLeon**, Lake County Vice Chair: **Glenn Shephard**, Ventura County



UPCOMING EVENTS



NACE Annual Conference

Orange Beach, Baldwin County, Alabama April 16–20, 2023



CEAC Policy Conference Sacramento County August 24–25, 2023



CSAC Annual Meeting/Fall Conference Alameda County November 13–17, 2023



CEAC Spring Conference

Not being held in 2024 due to hosting of the National Association of County Engineers (NACE) Conference



NACE Annual Conference Palm Springs, Riverside County, California

April 15–18, 2024

CEAC OFFICERS AND CSAC STAFF



President Brian M. Balbas, Contra Costa County

Vice President **Panos Kokkas**, Nevada County

Secretary **David Leamon**, Stanislaus County

Immediate Past President Howard Dashiell, Mendocino County

Historian

David A. Gravenkamp, Siskiyou County (Retired)

NACE Representative Matt Machado, Santa Cruz County

Newsletter Editor **Patrick DeChellis**, Los Angeles County (Retired)

Parliamentarian **Mike Penrose**, Sacramento County (Retired)

Treasurer **George Johnson**, Riverside County (Retired)

Treasurer Emeritus **Mehdi Madjd-Sadjadi**, Marin County (Retired)

CEAC Program Manager **Merrin Gerety**

LEGISLATIVE STAFF:

Legislative Advocate/ CEAC Program Director **Mark Neuburger**

Senior Legislative Advocate **Catherine Freeman**

Legislative Advocate Ada Waelder

Legislative Analyst **Kristina Gallagher**

Legislative Analyst **Amber Garcia**



NAME	COUNTY	YEAR
J.G. McMillan	Santa Clara	1914–1915
Leslie B. Crook	Yuba	1915–1916
Unknown	Unknown	1916–1917
Martin C. Polk	Butte	1917–1918
George A. Posey	Alameda	1918–1919
Edward Von Geldern	Sutter	1919–1920
Lloyd Aldrich	Sonoma	1920–1921
A.E. Cowell	Merced	1921–1922
Drury Butler	Sacramento	1922–1923
Charles W. Petit	Ventura	1923–1924
Ralph L. Arnold	Contra Costa	1924–1925
Ernest R. Childs	San Diego	1925–1926
J.L. McBride	Orange	1926–1927
Harry H. Hume	Butte	1927–1928
A.C. Fulmor	Riverside	1928–1929
Criss Jensen	Fresno	1929–1930
Howard L. Way	San Bernardino	1930–1931
Howard L. Way	San Bernardino	1931–1932
Rodney E. Messner	Marin	1932–1933
H.F. Cozzens	Monterey	1933–1934
Julius Manthey	San Joaquin	1934–1935
A. C. Fulmor	Riverside	1935–1936
Jesse A. Bumgarner	Butte	1936–1937
Ernest R. Childs	San Diego	1937–1938
E.A. Fairbairn	Sacramento	1938–1939
Owen H. O'Neill	Santa Barbara	1939–1940
Burnett Hamilton	Alameda	1940–1941
Alfred Jones	Los Angeles	1941–1942
Frank E. Kelly	Humboldt	1942–1943
T.W. Switzer	Tulare	1943–1944
Albert F. Parrott	Siskiyou	1944–1945

CEAC PAST PRESIDENTS



CALIFORNIA CITIES

NAME	COUNTY	YEAR
August J. Hoever	Glenn	1945–1946
George D. Macomber	Stanislaus	1946–1947
W.K. Hillyard	Orange	1947–1948
Wallace B. Boggs	Alameda	1948–1949
Robert L. Ryan	Ventura	1949–1950
Marshall M. Wallace	Sonoma	1950–1951
Earle A. Burt	Los Angeles	1951–1952
A.L. Kiefer	Sacramento	1952–1953
Joseph H. Mack	San Diego	1953–1954
Oliver C. Wyllie	Calaveras	1954–1955
A.C. Keith	Riverside	1955–1956
E.R. Hanna	San Benito	1956–1957
Carl Lind	San Joaquin	1957–1957
A.E. Rhodes, Jr.	Yolo	1957–1958
Charles S. Dumble	Kern	1958–1959
R.P. O'Neill	Butte	1959–1960
Martin Nicholas	San Bernardino	1960–1961
Wm. A. Jones	Solano	1961–1962
A.S. Koch	Orange	1962–1963
William D. McIntosh	Lassen	1963–1964
David E. Pierson	Imperial	1964–1965
Bruce W. McClain	Monterey	1965–1966
John A. Lambie	Los Angeles	1966–1967
Vic Sauer	Contra Costa	1967–1968
David K. Speer	San Diego	1968–1969
H. Van Reyper Jr.	Yolo	1969–1970
Norman H. Caldwell	Santa Barbara	1970–1971
James T. Pott	Santa Clara	1971–1972
Clinton D. Beery	Fresno	1972–1973
Donald B. Head	Sonoma	1973–1974
L. Dale Mills	Kern	1974–1975

CEAC PAST PRESIDENTS



NAME	COUNTY	YEAR
Clay Castleberry	Butte	1975–1976
Irvin L. Morhar	Los Angeles	1976–1977
S. H. Cantwell	San Mateo	1977–1978
Eugene H. Knapp	Solano	1978–1979
C.F. Campbell	Mendocino	1979–1980
Leland Steward	Santa Barbara	1980–1981
L.A. Coleman	Tehama	1981–1982
R.J. Massman	San Diego	1982–1983
Verne L. Davis	Merced	1983–1984
George Protopapas	San Luis Obispo	1984–1985
Lloyd H. Roberts	Yolo	1985–1986
Thomas A. Tidemanson	Los Angeles	1986–1987
Richard W. Curry	Shasta	1987–1988
Arthur E. Goulet	Ventura	1988–1989
Richard D. Welton	Fresno	1989–1990
J. Michael Walford	Contra Costa	1990–1991
David A. Gravenkamp	Siskiyou	1991–1992
Robert L. Sans	San Mateo	1992–1993
Henry Hirata	San Joaquin	1993–1994
S. Harry Orfanos	Imperial	1994–1995
John Mitchell	Lassen	1995–1996
Douglas Wilson	Tulare	1996–1997
Max Bridges	San Benito	1997–1998
Mehdi Madjd–Sadjadi	Marin	1998–1999
Don LaBelle	Alameda	1999–2000
Ken Miller	San Bernardino	2000-2001
Tom Hunter	Plumas	2001-2002
Phil Demery	Santa Barbara	2002–2003
Gerry Shaul	Lake	2003-2004
Tim Hackworth	Placer	2004–2005
Maurice Shiu	Contra Costa	2005–2006

CEAC PAST PRESIDENTS



NAME	COUNTY	YEAR
Mike Crump	Butte	2006–2007
George Johnson	Riverside	2007-2008
Peter Rei	Tuolumne	2008–2009
Patrick V. DeChellis	Los Angeles	2009–2010
Julie Bueren	Contra Costa	2010-2011
Daniel Woldesenbet	Alameda	2011-2012
Tom Mattson	Humboldt	2012-2013
Scott McGolpin	Santa Barbara	2013-2014
Michael Penrose	Sacramento	2014–2015
Matt Machado	Stanislaus	2015–2016
John Presleigh	Santa Cruz	2016-2017
Jeff Pratt	Ventura	2017–2018
Jim Porter	San Mateo	2018-2019
Rick Tippett	Trinity	2019–2020
Jim Porter	San Mateo	2020-2021
Howard Dashiell	Mendocino	2021-2022



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FACILITY MAP





PHOTO CREDITS

FRONT COVER: STANISLAUS COUNTY HICKMAN ROAD BRIDGE (LEFT)
FRONT COVER: RIVERSIDE COUNTY FISHER STREET PAVING (TOP)
PAGE 1: CONTRA COSTA COUNTY FIRE STATION 86 BAY POINT
PAGE 4: SAN LUIS OBISPO COUNTY SOUTH SAN LUIS OBISPO COUNTY SANITATION DIST WASTEWATER TREATMENT PLANT
PAGE 5: FRESNO COUNTY AMERICAN AND GOLDEN STATE BLVD INTERSECTION REALIGNMENT
PAGE 6: VENTURA COUNTY TSUMAS EXISTING DAMAGED STABILIZER
PAGE 9: YOLO COUNTY ROAD 40 BRIDGE OVER CACHE CREEK REPLACEMENT PROJECT
PAGE 13: MADERA COUNTY ROAD 426 COLD IN PLACE RECYCLING
PAGE 14: TEHAMA COUNTY JELLYS FERRY BRIDGE
PAGE 15: BUTTE COUNTY SNOW PLOWING
PAGE 21: SANTA BARBARA FOOTHILL LOW WATER CROSSING





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